Line #	Description	FY2020 Expended	FTE*	FY2021 Budget	FTE*	FY2022 Finance Committee Recommendation	FTE*	%		
Townwide Expenses										
1	Casualty, Liability, Property & Self-Insurance Program	608,251		665,795		758,900				
2	Debt Service	19,052,139		21,111,388		20,764,142				
3	Group Health Insurance, Employee Benefits & Administrative Costs	14,212,716		16,128,308		16,462,059				
4	Needham Electric, Light & Gas Program	3,086,934		3,901,384		3,858,097				
5	Retiree Insurance & Insurance Liability Fund	6,906,705		7,197,713		7,426,237				
6	Retirement Assessments	8,577,048		9,513,643		10,417,439				
7	Workers Compensation	706,400		746,833		828,731				
8	Classification Performance & Settlements	Transfers only		688,787		858,000				
9	Reserve Fund	Transfers only		2,077,091		2,077,091				
	Townwide Expense Total	53,150,193		62,030,942		63,450,696	0.0	2.3%		
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Select 10A	Board and the Office of the Town Manager Salary & Wages	878,947	9.0	955,961	9.0	1,032,571	10.0			
10B	Expenses	101,686	7.0	153,795	7.0	192,519	10.0			
	Total	980,633	9.0	1,109,756	9.0	1,225,090	10.0			
Office	of the Town Clerk									
11A	Salary & Wages	353,740	4.0	397,426	4.0	364,097	4.0			
11B	Expenses	52,238		66,305		63,525				
	Total	405,978	4.0	463,731	4.0	427,622	4.0			
Town	Counsel									
12A	Salary & Wages	73,695		75,140			0.0			
12B	Expenses	221,532		254,000		329,140				
	Total	295,227		329,140		329,140	0			
Financ	e Department									
13A	Salary & Wages	1,963,870	24.0	2,131,333	24.0	2,147,570	24.0			
13B	Expenses	966,719		1,282,520		1,324,540				
13C	Capital	79,988	24.0	95,000	24.0	95,000	24.0			
	Total	3,010,577	24.0	3,508,853	24.0	3,567,110	24.0			
Financ	e Committee									
14A	Salary & Wages	38,374	0.5	39,677	0.5	39,682	0.5			
14B	Expenses	553 38,927	0.5	1,400 41,077	0.5	1,400	0.5			
	Total	38,921	0.5	41,077	0.5	41,082	0.5			
Planni	ng and Community Development									
15A	Salary & Wages	476,482	6.3	588,545	6.4	491,192	5.4			
15B	Expenses	15,362		34,400		34,450				
	Total	491,844	6.3	622,945	6.4	525,642	5.4			
	General Government	5,223,186	43.8	6,075,502	43.9	6,115,686	43.9	0.7%		
Police	Department									
16A	Salary & Wages	6,312,666	61.0	6,912,012	63.0	6,952,629	63.0			
16B	Expenses	256,538		404,312		414,650				
16C	Capital	129,300	(1.0	284,516	(2.0	113,156	(2.0			
	Total	6,698,504	61.0	7,600,840	63.0	7,480,435	63.0			

Fire I	Department							
17A	Salary & Wages	8,370,953	74.0	8,584,484	76.0	8,965,335	78.0	
17B	Expenses	370,880		407,464		401,179		
17C	Capital	0		24,983		32,784		
	Total	8,741,833	74.0	9,016,931	76.0	9,399,298	78.0	
	ing Department			- 44 - 00				
18A	Salary & Wages	651,353	9.8	761,238	9.8	773,245	9.8	
18B	Expenses	40,795		51,040		51,040		
	Total	692,148	9.8	812,278	9.8	824,285	9.8	
	Public Safety	16,132,485	144.8	17,430,049	148.8	17,704,018	150.8	1.6%
	1 done Sarcty	10,132,403	144.0	17,430,047	140.0	17,704,010	130.0	1.070
Minu	teman Regional High School Assessment							
19	Assessment	1,084,783		1,099,935		1,230,287		
	Total	1,084,783	0.0	1,099,935	0.0	1,230,287	0.0	
Needl	ham Public Schools							
20	Needham Public School Budget	75,550,674	797.6	80,735,089	808.4	83,603,397	816.3	
	Total	75,550,674	797.6	80,735,089	808.4	83,603,397	816.3	
	Total	70,000,071	,,,,,	00,755,009	000	00,000,007	010.0	
	Education	76,635,457	797.6	81,835,024	808.4	84,833,684	816.3	3.7%
D "11	· D · e C · · · D · ·							
	ing Design & Construction Department	202 454	<i>5</i> 0	£20 101	<i>5</i> 0	275 027	2.2	
21A 21B	Salary & Wages	303,454 10,368	5.0	538,121 19,495	5.0	375,937 15,175	3.3	
21 D	Expenses	313,822	5.0	557,616	5.0	391,112	3.3	
	Total	313,822	3.0	337,010	3.0	391,112	3.3	
Depar	rtment of Public Works							
22Å	Salary & Wages	8,395,747	117.0	9,285,488	119.0	9,651,898	121.0	
22B	Expenses	5,591,838		7,037,810		7,351,890		
22C	Capital	115,649		150,018		178,000		
22D	Snow and Ice	405,172		424,604		428,850		
	Total	14,508,406	117.0	16,897,920	119.0	17,610,638	121.0	
	Public Facilities and Public Works	14,822,228	122.0	17,455,536	124.0	18,001,750	124.3	3.1%
	ruble rublines and ruble works	11,022,220	122.0	17,133,330	121.0	10,001,750	121.3	3.170
Muni	cipal Parking Program							
23	Program	99,804		130,522		134,592		
	Total	99,804	0.0	130,522	0.0	134,592	0.0	
TT 14	h l H C Dt t							
	h and Human Services Department	1.501.264	17.5	1.067.160	10.4	1 020 000	10.7	
24A	Salary & Wages	1,591,264 298,220	17.5	1,867,169	18.4	1,930,899	18.7	
24B	Expenses		17.5	455,040	10.4	422,488	10.7	
	Total	1,889,484	17.5	2,322,209	18.4	2,353,387	18.7	
Comr	nission on Disabilities							
25A								
	Salary & Wages	1,500		1,500		1,500		
25B	Salary & Wages Expenses	1,500 475		1,500 550		1,500 550		
25B	,		0.0		0.0		0.0	
	Expenses Total	475	0.0	550	0.0	550	0.0	
Histor	Expenses Total rical Commission	475	0.0	550	0.0	550	0.0	
Histor 26A	Expenses Total rical Commission Salary & Wages	475 1,975	0.0	550 2,050	0.0	550 2,050	0.0	
Histor	Expenses Total rical Commission Salary & Wages Expenses	475		550 2,050 1,050		550 2,050 1,050		
Histor 26A	Expenses Total rical Commission Salary & Wages	475 1,975	0.0	550 2,050	0.0	550 2,050	0.0	
Histor 26A 26B	Expenses Total rical Commission Salary & Wages Expenses Total	475 1,975		550 2,050 1,050		550 2,050 1,050		
Histor 26A 26B	Expenses Total rical Commission Salary & Wages Expenses Total c Library	475 1,975	0.0	2,050 2,050 1,050 1,050	0.0	2,050 2,050 1,050 1,050	0.0	
Histor 26A 26B Public 27A	Expenses Total rical Commission Salary & Wages Expenses Total c Library Salary & Wages	475 1,975 55 1,543,422		2,050 2,050 1,050 1,050 1,641,775		1,050 1,050 1,657,051		
Histor 26A 26B	Expenses Total rical Commission Salary & Wages Expenses Total c Library Salary & Wages Expenses	475 1,975 55 1,543,422 324,682	0.0	1,050 1,050 1,641,775 372,140	0.0	1,050 1,050 1,657,051 374,631	0.0	
Histor 26A 26B Public 27A	Expenses Total rical Commission Salary & Wages Expenses Total c Library Salary & Wages	475 1,975 55 1,543,422	0.0	2,050 2,050 1,050 1,050 1,641,775	0.0	1,050 1,050 1,657,051	0.0	
Histor 26A 26B Public 27A 27B	Expenses Total rical Commission Salary & Wages Expenses Total c Library Salary & Wages Expenses	475 1,975 55 1,543,422 324,682	0.0	1,050 1,050 1,641,775 372,140	0.0	1,050 1,050 1,657,051 374,631	0.0	
Histor 26A 26B Public 27A 27B	Expenses Total rical Commission Salary & Wages Expenses Total c Library Salary & Wages Expenses Total	475 1,975 55 1,543,422 324,682	0.0	1,050 1,050 1,641,775 372,140	0.0	1,050 1,050 1,657,051 374,631	0.0	
Histor 26A 26B Public 27A 27B	Expenses Total rical Commission Salary & Wages Expenses Total c Library Salary & Wages Expenses Total and Recreation Department	475 1,975 55 1,543,422 324,682 1,868,104	0.0 15.0 15.0	1,050 1,050 1,050 1,641,775 372,140 2,013,915	0.0 15.0 15.0	1,050 1,050 1,050 1,657,051 374,631 2,031,682	15.0	

Memorial Park Trustees

29A Salary & Wages

29B

Expenses	54		750		750		
Total	54	0.0	750	0.0	750	0.0	
Community Services	4,661,675	37.1	5,420,757	38.0	5,694,983	38.3	5.1%
Department Budget Total	117,475,031	1,145.3	128,216,868	1,163.1	132,350,121	1,173.6	3.2%
Total Operating Budget	170,625,224		190,247,810		195,800,817		2.9%